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8 December 1964

NRO -
Steering Group**MEMORANDUM FOR: Director, NRO**

1. Confirming my telephone conversation with you this date, I have designated [] as the initial CIA representative to your steering group. It may well be that later developments will indicate the desirability of adding additional CIA personnel to both the steering group and the task force or changing the designated representative as may be required. I have instructed [] to report to Mr. McCone and me on all activities of the steering group. This accords with our understanding that your proposed limitations in the draft organization plan do not apply in this case. Representatives to the task force will be designated separately. 50X1

2. This memorandum also confirms the designation of Mr. Arthur Lundahl to the steering group in his capacity as Director, NPIC. He will designate NPIC membership to the task force.

3. I understand that you have requested a briefing on FULCRUM for the steering group for tomorrow morning. Mr. McCone's letter to Secretary Vance excluded FULCRUM from the consideration of the steering group. I will discuss this matter with Mr. McCone as the first order of business after his return and will be in touch with you tomorrow morning.

4. In connection with the necessary revisions to the terms of reference or operating plan of the steering group and task force, I have authorized [] to assist in these revisions in the light of Mr. McCone's letter as may be necessary. 50X1

/s/

Marshall S. Carter
Lieutenant General, USA
Acting Director

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